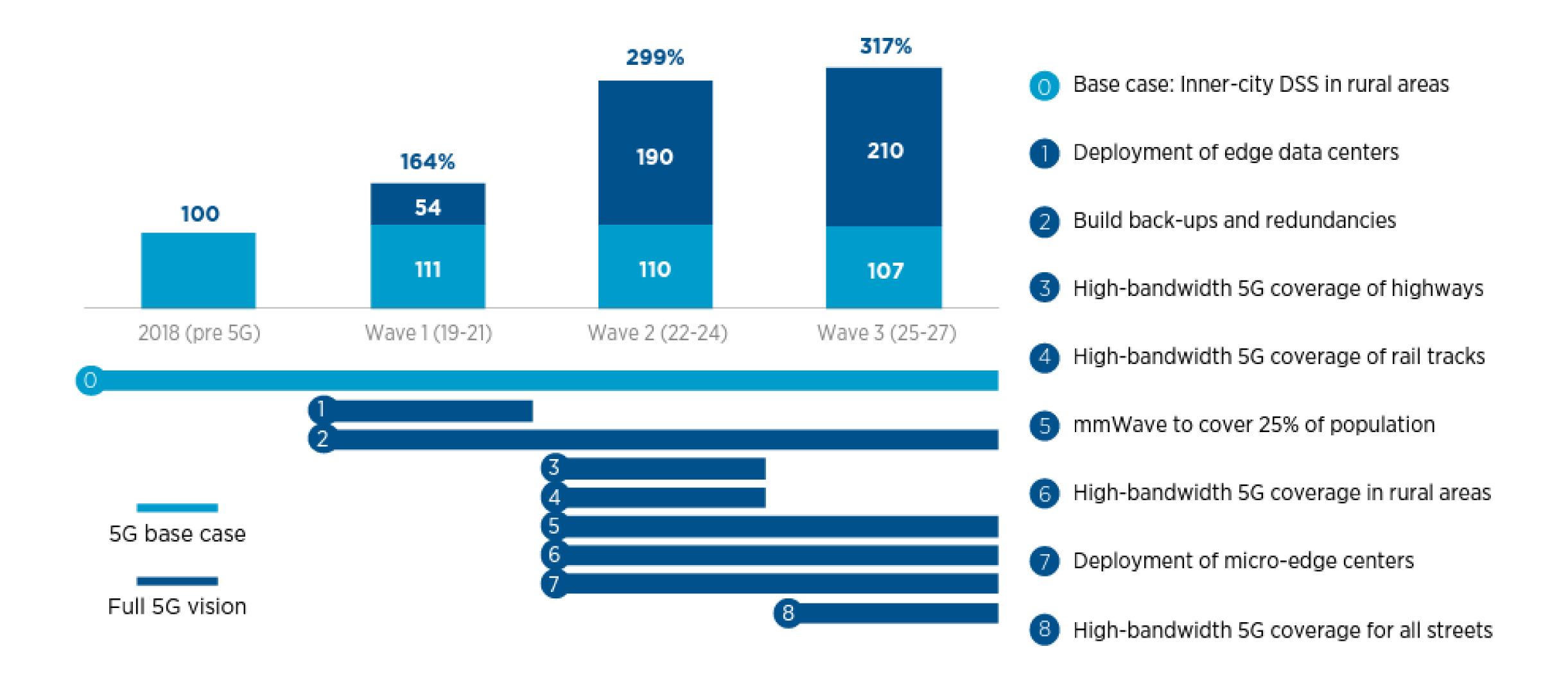
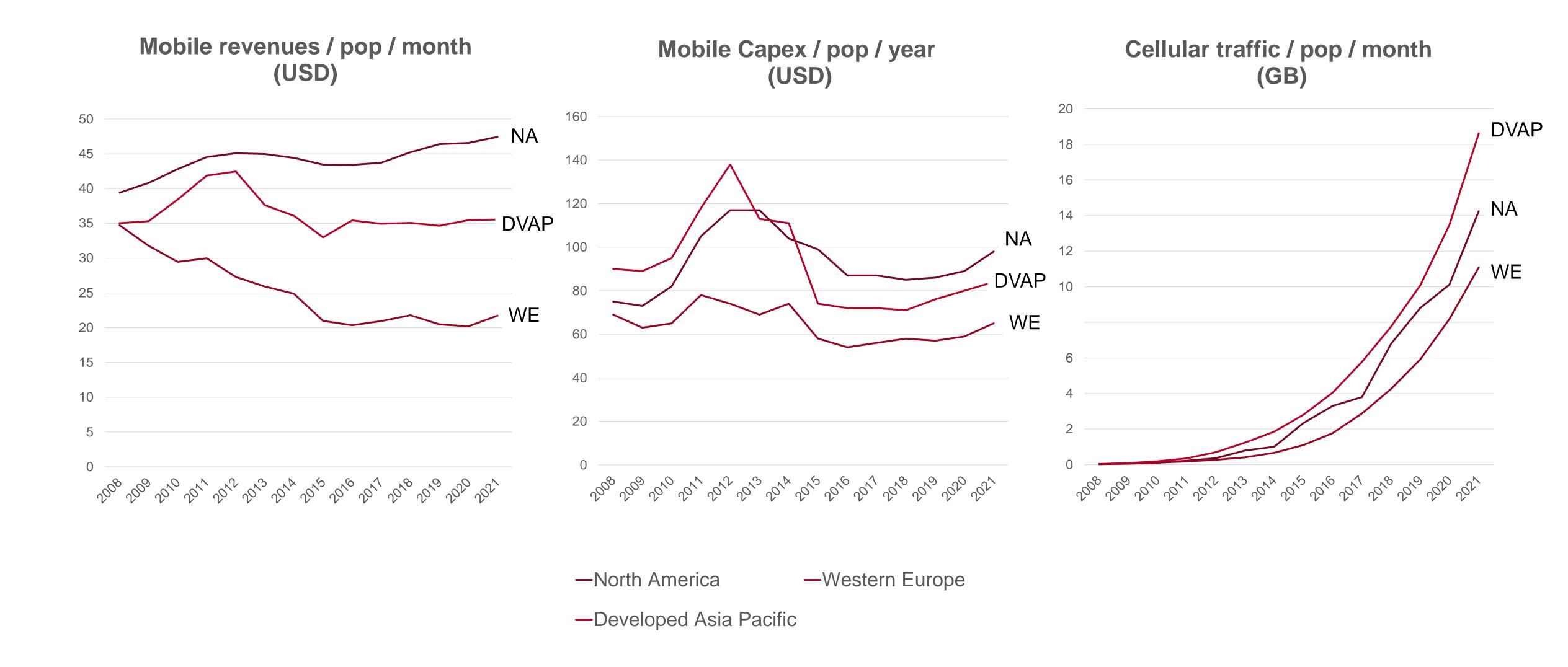
5G investment in the EU

19 October 2022

Javier Domínguez Lacasa, FREQ Chair, Telefónica

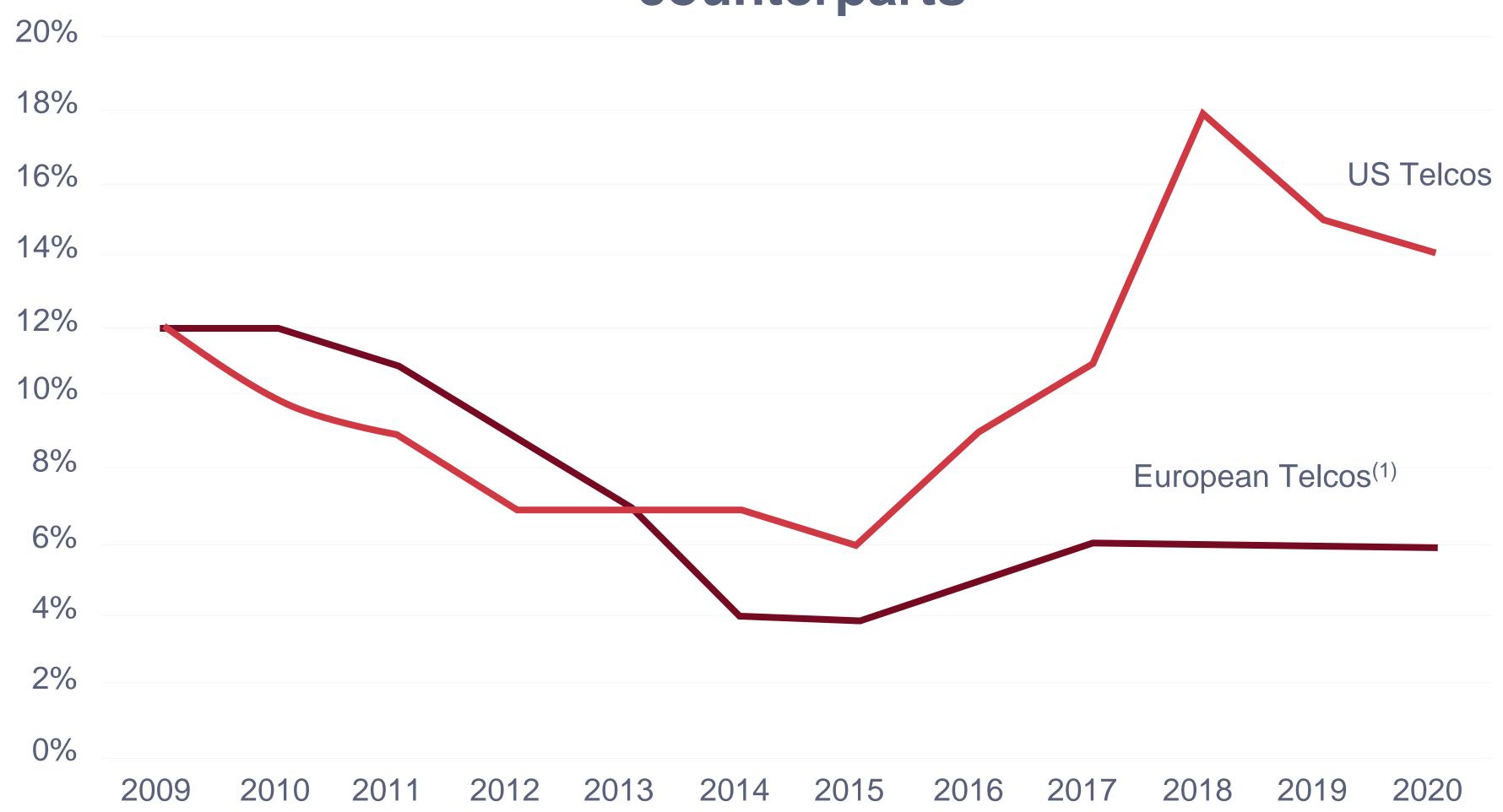








Return on capital employed (ROCE), European Telcos vs US counterparts¹





⁽¹⁾ Major telcos in FR, UK, DE, BE, ES, IT, NL, SE. Based on JP Morgan, October 2020.

Making Spectrum Policy a lever for investment & growth

- 1. Increase certainty of tenure
- 2. Build expectation of fair and reasonable spectrum prices
- 3. Prevent artificial scarcity created by set asides for local networks and verticals
- 4. Ensure new low & mid band spectrum is available to meet demand from end users

