





## Fundamental Principles of New Value Creation & Sustainability 2027 of NTT Group

# Innovating a Sustainable Future for People and Planet

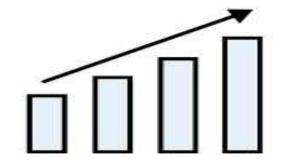
## NTT Group at a glance





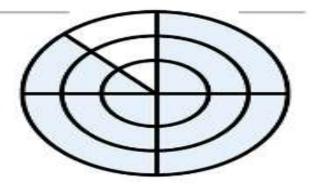
\$107 billion

**Total Revenue** 



More than

Fortune Global 100 choose us



Top 5 Global IT Services Provider



300,000+ **Employees Worldwide** 



**TOP 100** GLOBAL INNOVATOR

In Clarivate Analytics



Countries & regions:

Network Coverage

190+

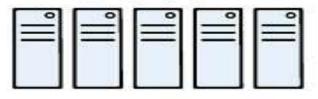


Local Presence

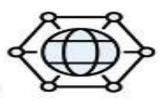
88

#1 Data center

In Telegeography



Internet Backbone In Dyn Research



\$3.6B\* Annual Investment





R&D

5,500

Professionals

**120+ vears** Heritage



Contribution to make smarter energy

"Annual average for the next 5 years

Note: As of May 2019.

## **NTT Group Formation**



Integrated ICT Business



Operating revenue: ¥6,140.0 billion Operating income: ¥1,144.4 billion

No. of employees: 51,050 No. of subsidiaries: 127



Nippon Telegraph and telephone Corporation (Holding Company)

Operating revenue:

(Consolidated) ¥13,374.6billion Operating income:

(Consolidated) ¥1,922.9billion No. of employees: 338,450 No. of subsidiaries: 967 Regional Communications Business





Operating revenue: ¥3,183.2 billion

Operating income: ¥ 437.7 billion

No. of employees: 67,200 No. of subsidiaries: 58

Global Solutions Business



Operating revenue: ¥4,367.4 billion

Operating income: ¥ 309.6 billion

No. of employees: 193,500 No. of subsidiaries: 598

\*57.7% stake in NTT DATA (as of March 31, 2024)

Others (Real Estate, Energy and Others) Other group companies

NTTUrban Solutions

NTT Anode Energy

Operating revenue: ¥1,632.9 billion

Operating income: ¥ 59.8 billion

No. of employees: 26,700 No. of subsidiaries: 184

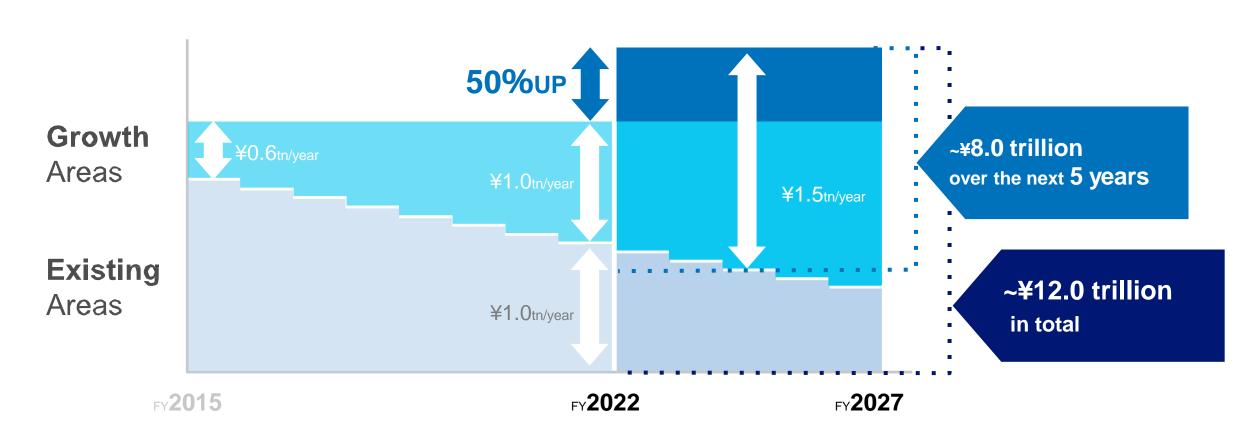
- · Operating revenue and operating income for each segment are FY2023 figures including inter-segment transactions...
- No. of employees and subsidiaries are as of the end of March 2024.

## For that purpose, NTT Group will increase investments in growth areas



## Will invest ~¥8.0 trillion (54B USD)

in growth areas over the next 5 years



## **Mobility is a Growth Area**



Video Distributed

Management Platform Service

Mobiscan Eビスキャ

Cloud-based Driving Assist Platform



Network in the Air

docomo sky



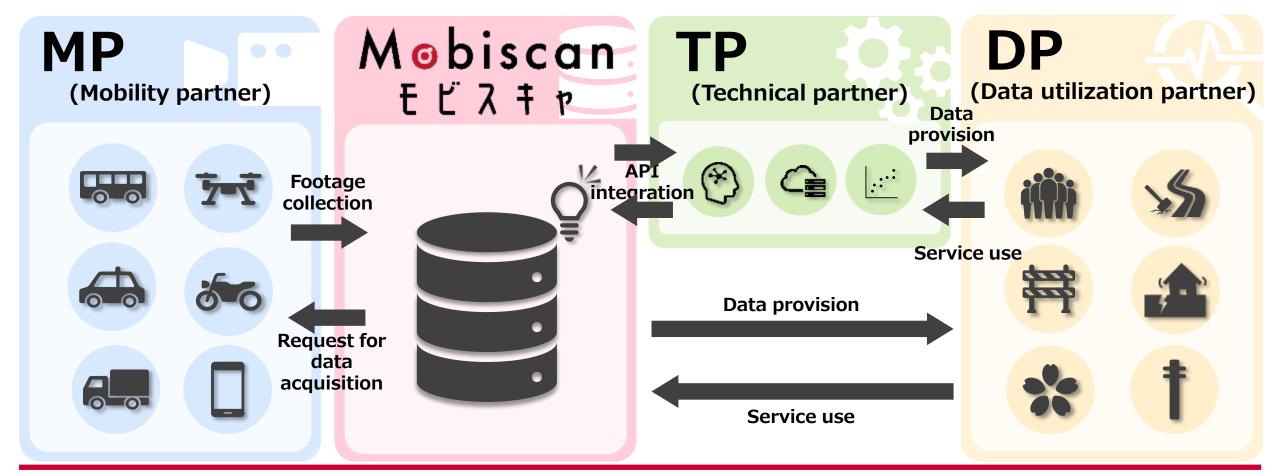
## Video Distributed Management Platform Service

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## **Mobiscan Service Overview**



Video distributed management platform service for effective accumulation of video data in urban areas
Video data required by DPs\* can be collected and utilized.



## **Issues of Video Big Data Utilization**





#### **Data collection**

Methods for collecting footage across the city, preparation and operation of human resources and equipment



#### Data quality and organization

Technologies to enhance data quality by identifying unnecessary data, sorting out appropriately and taking out only significant information



### **Privacy protection**

Attention to pay to personal information and privacy in footage



#### Maintenance / management cost

High-cost operation required for IT infrastructure holding a large amount of storage and advanced processing capacity

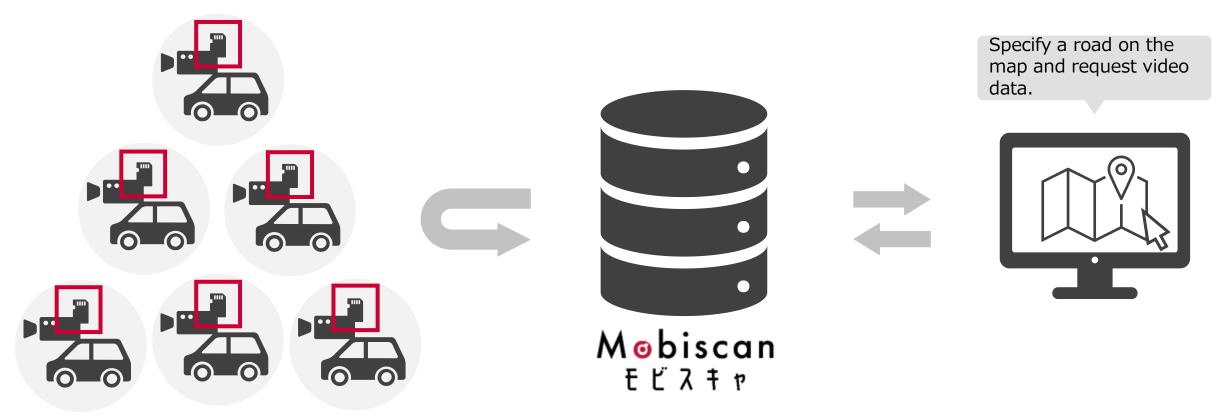


## Difficult for individual users to take advantage of big data

## Patent Technology 1 Distributed data storage



Video data is saved in each SD card and retained for a certain period. When a new request or need arises from a DP\*, data can be provided as appropriate.



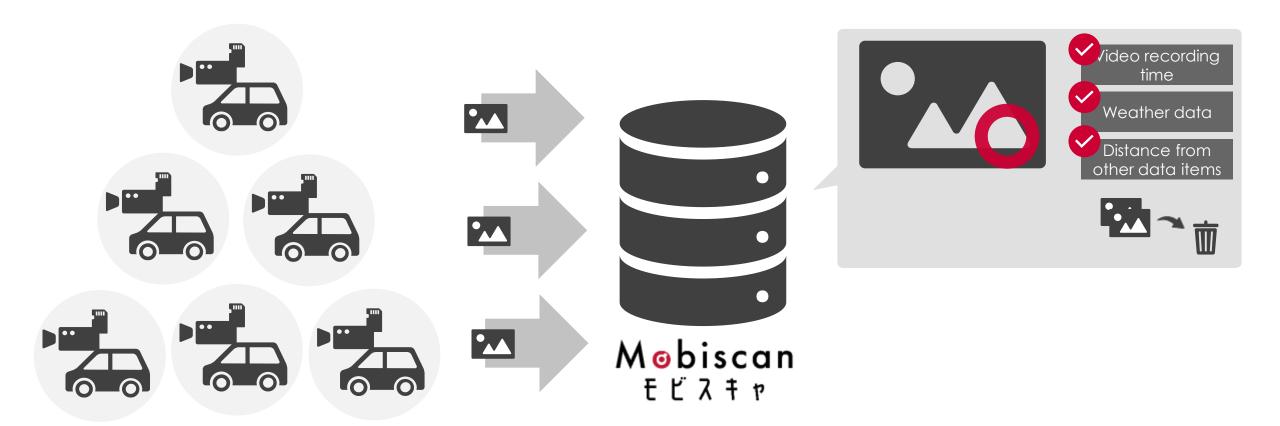
\*Data utilization partner







When video data of the same place is received from multiple mobility partners, this function selects and saves the most relevant data.

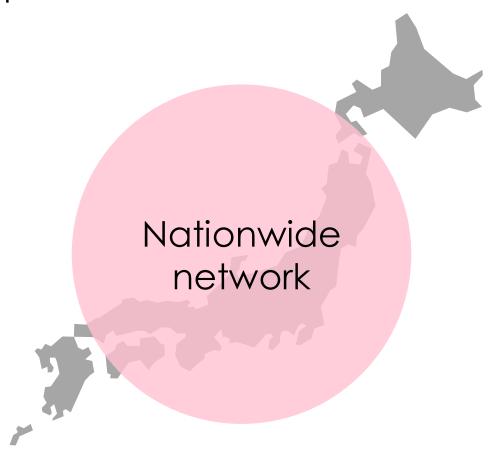


## **Mobile Network**





We have established a system to collect information necessary for a range of service developments by distributing drive recorders with a SIM to mobility partners.

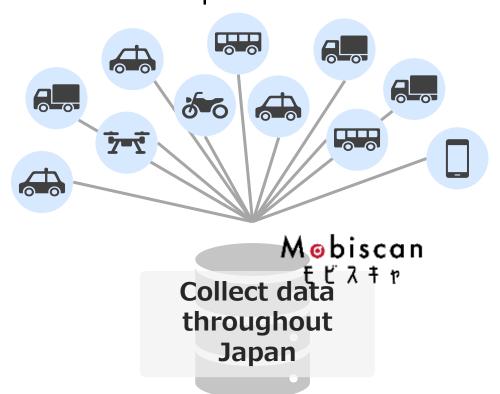


Aim to establish a system for collecting information from a variety of entities with mobility in addition to drive recorders.

## **Customer base** n-to-n Video Sharing



Leverage the customer base of docomo business, promote collaboration with enterprises and organizations which can be an MP\*1 or DP\*2, and accumulate more comprehensive and better-quality video data to achieve a business model available at a lower price.







\*1 Mobility partner, \*2 Data utilization partner

## Utilization of urban area footage



Real-time urban area footage will be useful in the following fields. We aim to contribute to society, bring solutions to local issues and improve business efficiency.



















## Cloud-based Driving Assist Platform



#### **LINKEETH Service Concept in Smart World**



Nature, energy, city, mobility, medical care, education

People living on earth face various issues. We intend to identify common social issues across various domains and achieve DX in social sectors through data utilization, new technology and new system development.

## DX integration

Integration with BI tools, business systems and external services

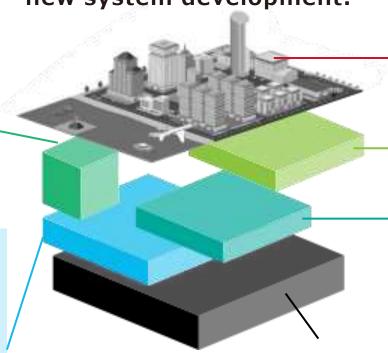
(Portal, chat, mail, attendance, expense, vehicle management)

#### LINKEETH

DX leveraging location, vehicle movement and video data

Contribution to SDGs by supporting customer's DX

- Reduction of accidents involving company vehicles
- Reduction of company vehicle management operation, reduction of number of vehicles
- Reduction of gasoline consumption
- Alcohol check (cloud type)



#### **Smart Mobility**

Contribution to evolution of vehicle technology, offer of new mobility business

#### MaaS provider

Provision of mobility data

#### **Other telematics operators**

Configuration and provision of unique telematics services



MAXIV

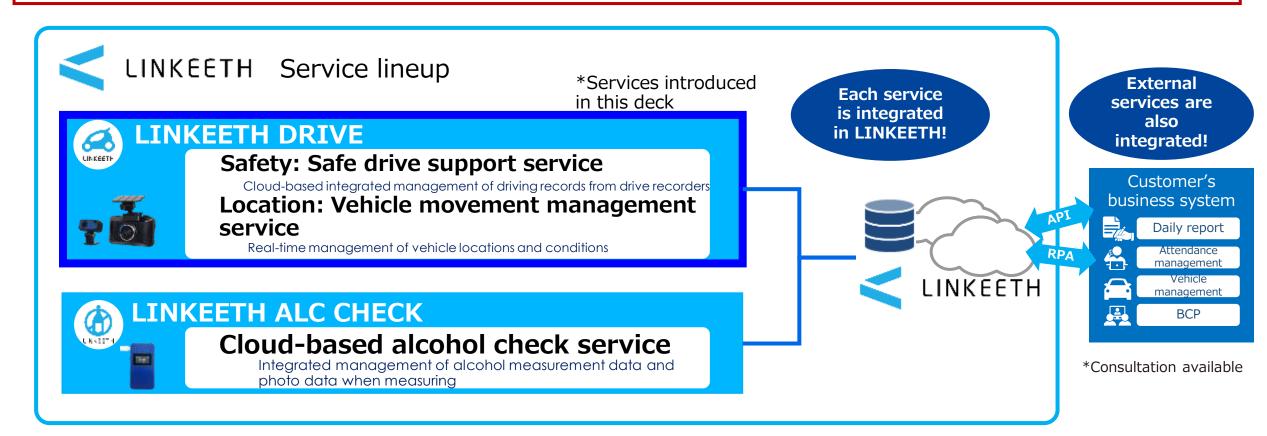
#### MAXIV

Mobility data platform with functions such as collection of mobility data, integration with external services and data analysis

#### What is LINKEETH?



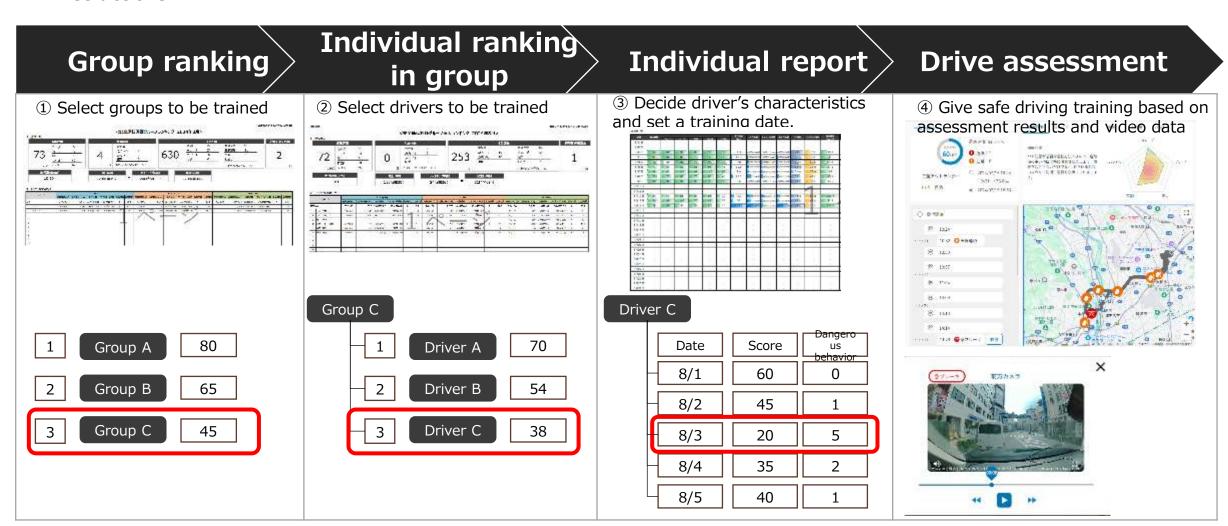
LINKEETH is a service brand of next generation telematics/mobility.
Currently, two services are available: 'LINKEETH DRIVE' for safe driving assistance and vehicle management and 'LINKEETH ALC CHECK' for cloud-based alcohol check.
LINKEETH is designed to improve business efficiency. Each service can function collaboratively to drive further improvement of customer's business efficiency.



### Fair and efficient training by data utilization



- ✓ When a company has many employees and drivers, it is difficult to daily conduct a safe driving assessment for everyone.
- ✓ The drivers to be trained can be identified efficiently using a ranking report which includes the contents for efficient instructions.



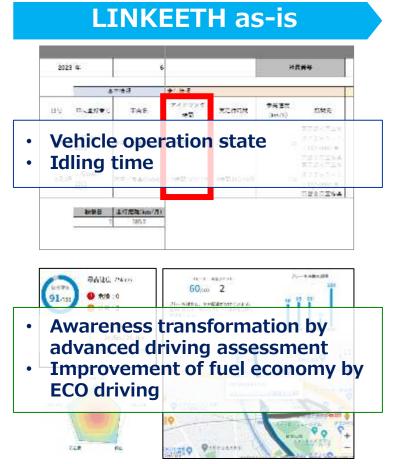
#### Visible DX and GX by data visualization



- If vehicle data is used only as a backup for emergencies, it becomes a wasted treasure.
   LINKEETH visualizes data and streamlines inefficient resources and operations to drive DX and GX.
- We offer consultation on data structuring for readability and data mining according to customer's needs.







#### **Application / Ingenuity**



- ✓ Easily understandable visual report for operation ratio and idling time
- ✓ Quantification of CO2 reduction amount based on vehicle data through NTT-Com asset integration

#### Waterproof dashboard camera



LINKEETH DRIVE Waterproof dashboard camera

A dustproof/waterproof communication-type dashcam is included in the lineup as a new recording device that can be used in the environments exposed to wind, rain, dust and dirt, for example, in cases of external installation on a motorbike, bicycle, vessel, train and construction machine.







JVC KENWOOD STR-DR-30

#### ■ Features

- Basic services of LINKEETH such as video and location information are available
- In addition to drive assessment logic for motorbikes, traffic offense detection linked with map data will be supported.
- Superior waterproof and vibration resistance are optimal for motorbikes, heavy machines and airport service vehicles.
- Since the camera and the body are of a separate type, the installation position of the camera is highly flexible.

#### **■** Examples of use scenes



**Motor** bike



**Electric** bicycle



**Railway** 

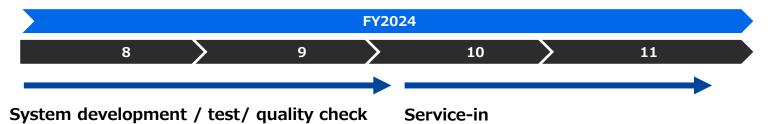


Construction equipment



Vessel

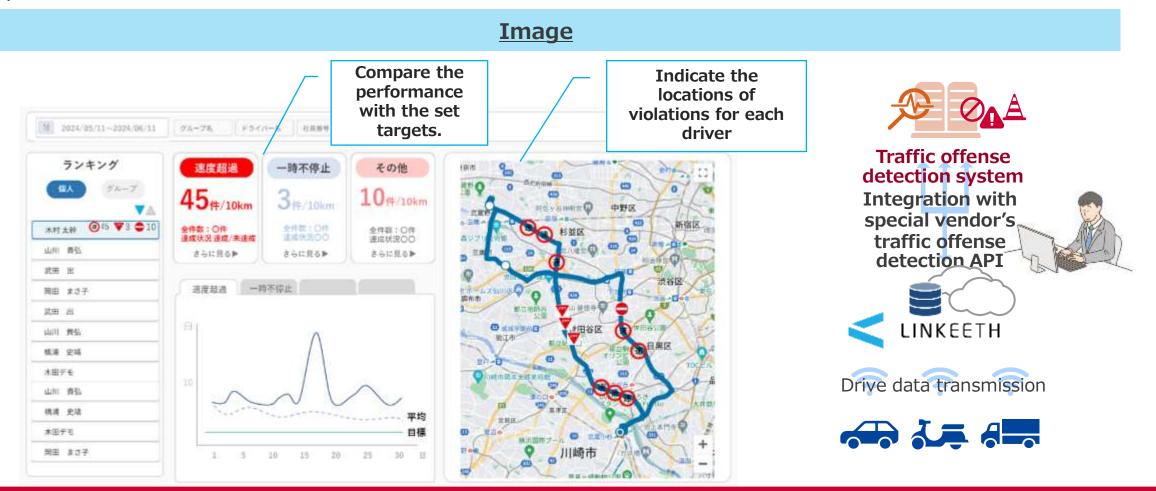
■ **Schedule** \*Schedule as of now, subject to change



#### Traffic offence detection



- Started the field test of 'Traffic offense detection function' as LINKEETH DRIVE function expansion.
- Plan to detect violation of the speed limits by road type, stop sign violation, entry prohibition violation, etc.
- 'Accidental violation' which is not clearly shown on driving assessment scores is also visualized for further improvement of driver's awareness.



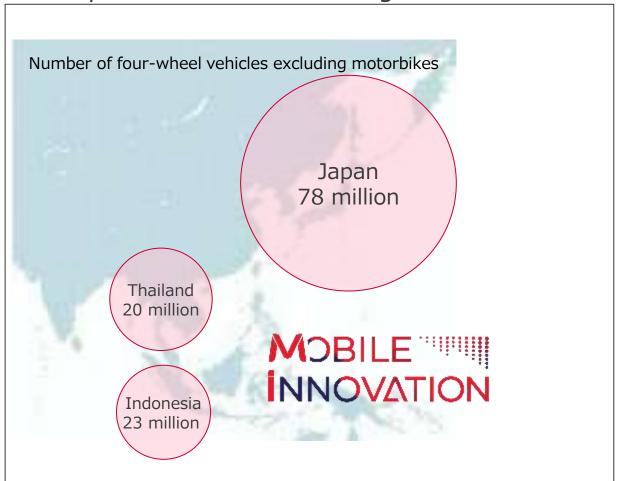
#### **Global deployment**



• Set the telematics market in the Southeast Asia region as the short-term target in collaboration with overseas partner companies.

• Provide licenses for the partners in Thailand and Indonesia and investigate the marketability

and potential in the Asian region.



■ Service model (proposal) Globally provide the LINKEETH functionality as a white-label solution in multiple languages.



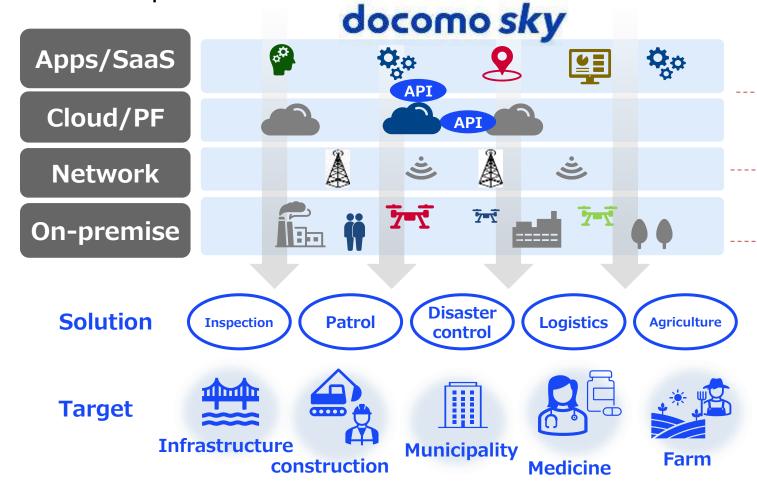


# docomo sky

## docomo sky Drone Business



We launched drone business with a brand name of 'docomo sky' in 2018, aiming to provide integrated solutions taking advantage of extensive flight experience and operation know-how as well as drone aircrafts, network, cloud and apps.



Multi-cloud / business app

Japan's first drone-specific LTE plan

LTE Jouku Riyou 🔊

Selectable drone bodies, enhanced implementation support





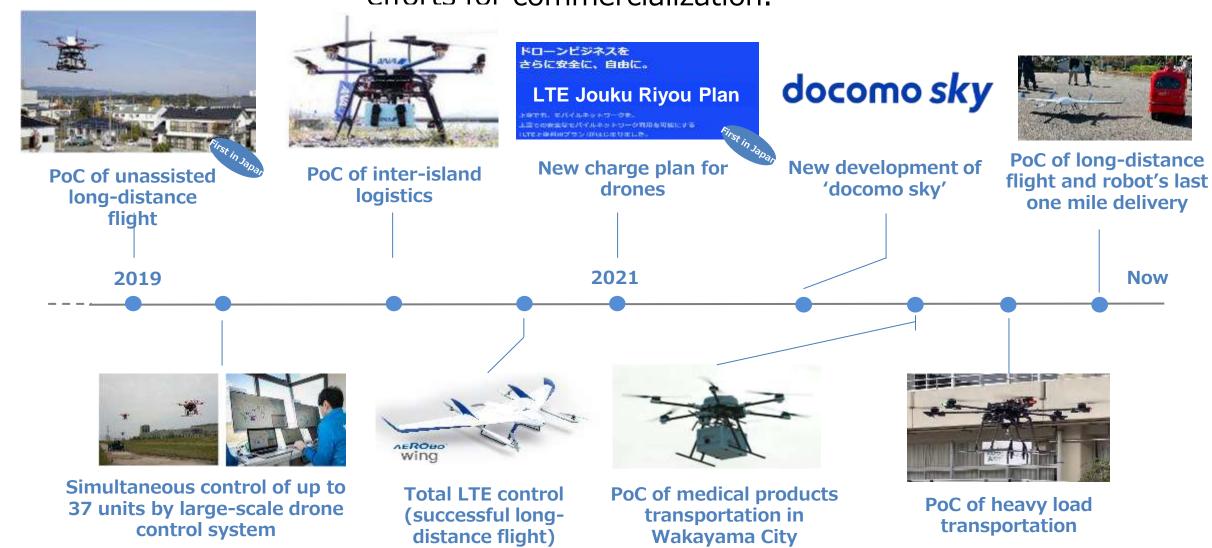


Product suite that addresses a range of use cases including labor saving, ensuring safety in inspection, agricultural reform, and new types of disaster control and logistics using air routes

## docomo sky over the years



We have conducted a variety of PoCs including Japan's first test to advance efforts for commercialization.



### LTE AIR-USE PLAN



In July 2021, we started to offer 'LTE Jouku Riyou Plan' which is a special charge plan for drones that satisfy technical requirements in Radio Act.

<Plan overview and flow>



#### STEP1

#### Contract

Sign up at a docomo shop or via corporate sales rep.

#### STEP2

#### Flight booking

Reserve the date, time and location for use

#### STEP3

#### Use

Insert a special SIM compatible with the specs of a drone body

<LTE Jouku Riyou Booking webpage>





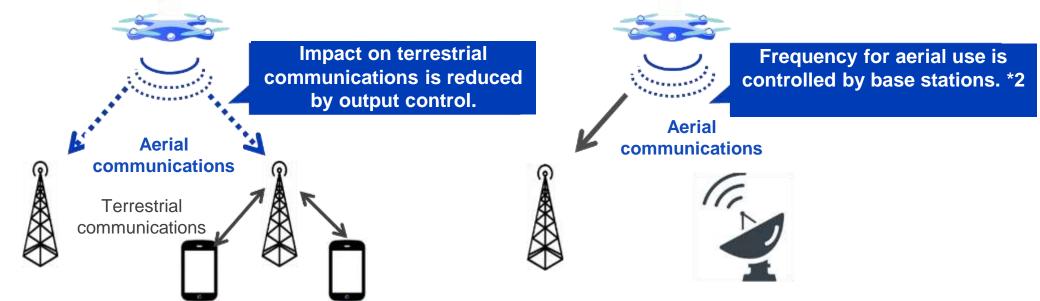


## docomo's technologies enabling LTE communications (in the air



Technologies such as transmission power control and frequency restriction reduce the impact on terrestrial radio systems, which is **enabled by control from LTE networks**. **Functional simply by inserting a SIM** without a drone-specific device \*1

## Transmission power control Frequency restriction



Communicate with base stations by controlling transmission power at the device side

**Prevent interference with other systems** 

**X1** Functional with compatible devices

<sup>※2</sup> Limited to band 1/3/19

## LTE Radio Wave Measurement Simulation Survey



We simulate radio waves calculated based on the information from base stations and conduct a radio wave measurement survey.

Measurement result Legend

Radio Wave Strength Indicator showing the strength of received radio waves (signal quality indicator)

Clear and relatable guide:

The number of antennas displayed on a device

(though there are differences depending on devices)



Example : 2GHz, 100m



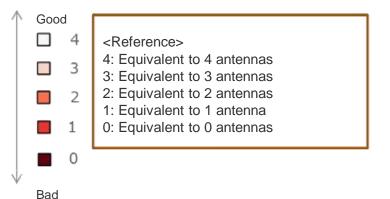


: 800MHz, 125m

Radio Wave quality Ratio of the whole received signal strength including received radio wave, noise and interference

(high-speed and large-capacity communication quality)

Clear and relatable guide: User throughput





<Reference>

4: Capable of large-capacity file transmission [Tens of Mbps]

3: Capable of high-quality video transmission [approx. 10 Mbps]

2: Capable of image downloading [Several Mbps]

1: Drone body control signal

Capable of text data communication [Hundreds of

0: Around out of coverage [less than hundreds of kbps]

\*Assumption that radio resource usage is 20%.

<sup>\*</sup>Note that the results of radio wave state measurement are based on the findings at the time of this survey. These measurement results are neither absolute nor sustained depending circumstances and environments of survey target areas.

## Image of LTE Radio Wave Measurement Simulation Results docomo



Based on the base station information (location, radio wave output, etc.) in the flight target area, we examined 'radio wave strength' and 'radio wave quality'. The results are classified and displayed by color. (See the image below.)



X This information is a sample, not actual data.

## <a>Case> Medical Product Transportation in Cooperation with Medical Helicopter Command Center</a>



We conducted a PoC to deliver medical products (2kg) in Wakayama City in March 2023. In cooperation with a medical product wholesaler and university hospital, we identified issues for implementing air delivery of medical products and verified operation rules.

#### **PoC Overview**

On the assumption that a medical product wholesaler, KSK Co. Ltd, received an order of medical products from Wakayama Medical University, a drone delivered placeboes onto the rooftop of the hospital building.



#### **Verification Results**

#### (1) Transport quality

- •Equipped a **medical box** for quality control of medical products
- •Flied while checking that the contents were maintained in an appropriate manner with the mounted temperature/acceleration sensors

## (2) Confirmation of receiver by facial recognition

- Conduced facial authentication using AI facial recognition software 'SAFR' when hospital staff received placeboes.
- •Confirmed that hospital staff appropriately received the delivered goods.

### (3) Cooperation with medical helicopter command center

- •Confirmed cooperation with the medical helicopter command center considering practical application.
- •Flied while ensuring safety through close cooperation, although the medical helicopter was dispatched during the PoC.







Press release: https://www.ntt.com/about-us/area-info/article/20230418.html

## **External Conditions Affecting Drones**

sankou.pdf (kantei.go.jp)



- Deregulation is progressing as Level 4 and Level 3.5 were set out in December 2022 and December 2023 respectively.
- Going forward, increase of flight frequency within the same airspace is expected in accordance with expansion of flights at Level 4 and increase of flights at Level 3.5 or below. Accordingly, Ministry of Land, Infrastructure, Transport and Tourism formulated 'Policy for Regulatory Framework Development for Unmanned Aircraft System Traffic Management (UTM)' in March 2024.
- Therefore, utilization of UTM becomes essential to ensure safe drone flights in the future.



## Overview of Automated Drone Flight Management (UTM)



- ✓ We have provided airpalette® UTM since 2017, applying our knowledge, accumulated over 40 years as NTT Group, about manned aircraft management systems and airspace utilization.
- ✓ This service is a software package to achieve remote control and operation management of multiple drones as well as traffic management in drone flight zones.

docomo sky powered by airpalette UTM

#### Features / Strengths



## I Highly flexible customization

The platform type package software allows you to add a



## I Simultaneous flights of multiple drones

This is suitable for various types of communication networks. By setting a wide area as a drone flight zone, operation efficiency will improve.



## I Application to a wide range of industries and drones

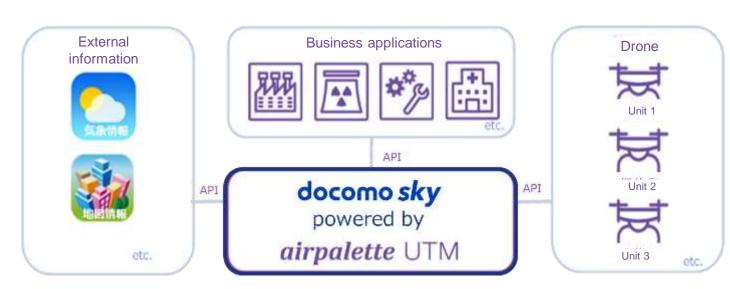
This is applicable to various industries and different types of drones.



#### Easy flight planning

It is easy to create a flight plan in consideration of flight prohibited areas, weather conditions, terrain information, etc.

#### Scope of offering



Others: API release for connecting externally with business apps, etc.

## **Automated Flight Using airpalette® UTM**













